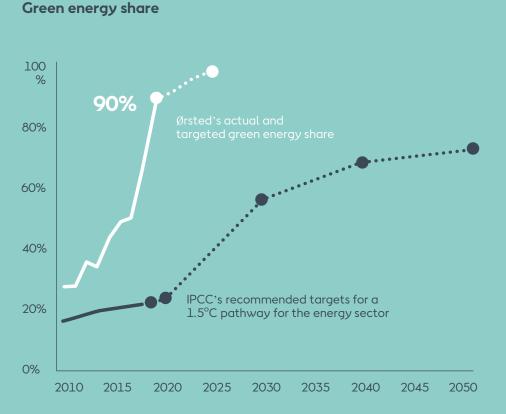




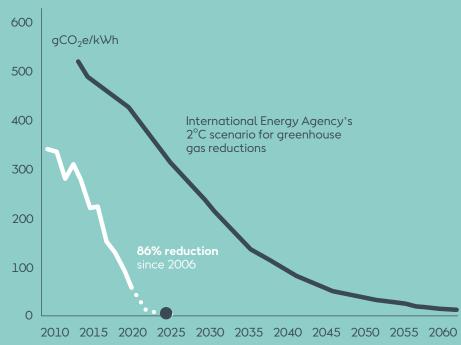
Our vision Let's create a world that runs entirely on green energy



Our green energy share is growing: mainly through green electricity production



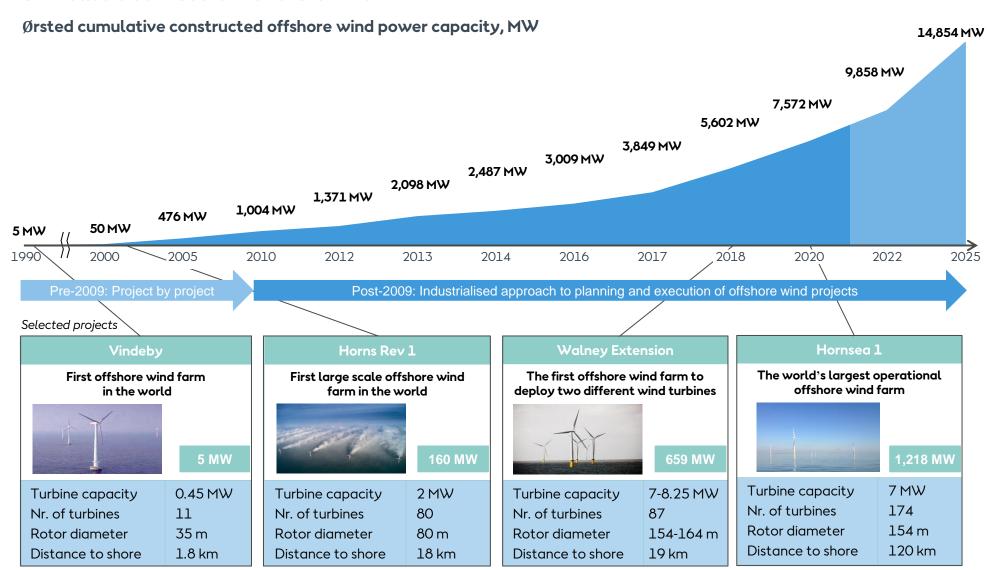
Carbon intensity of energy generation





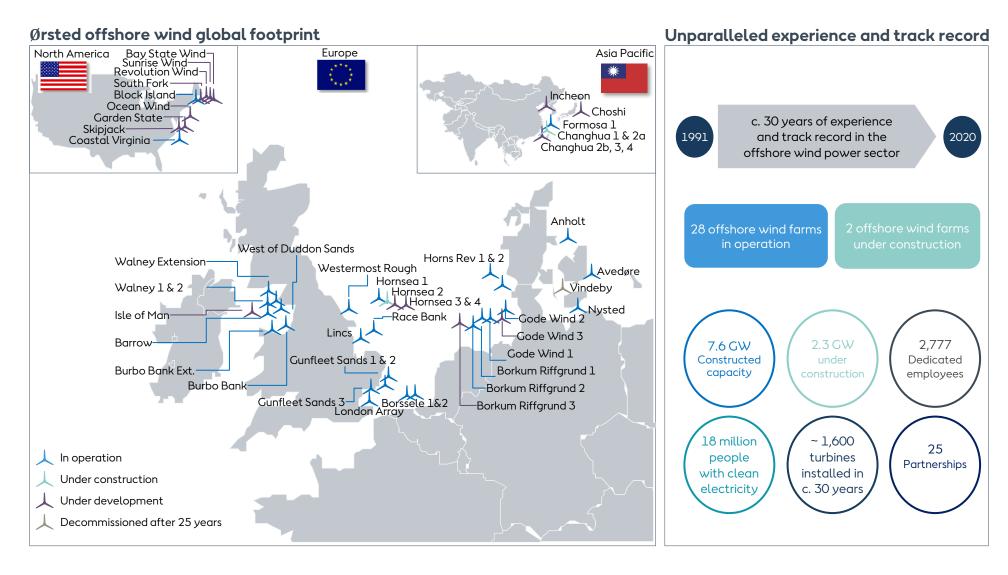
Ørsted pioneered the offshore wind industry ...

Unrivalled track-record in offshore wind



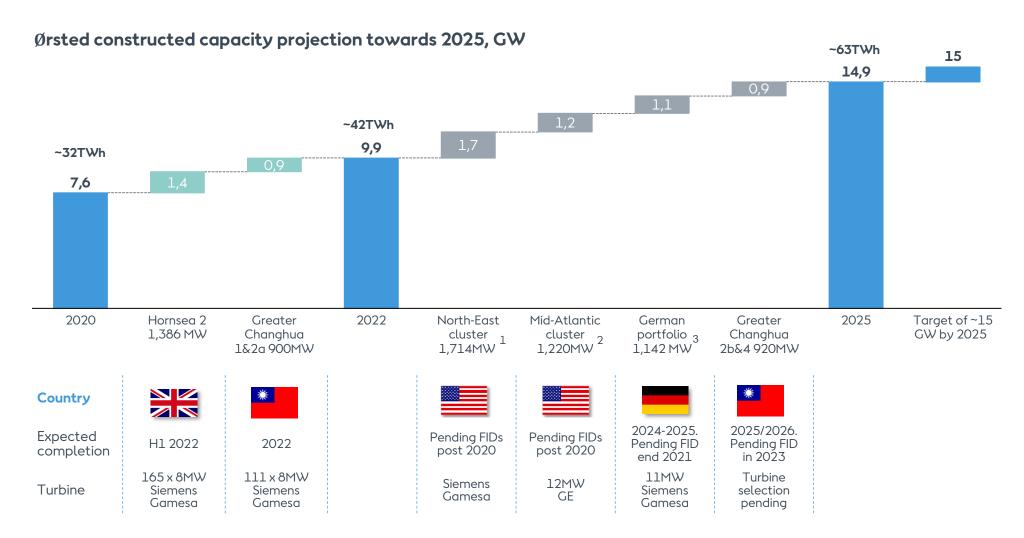
Ørsted Offshore overview

Global market leader in offshore wind with c.30 years of experience



Ørsted's robust and highly visible offshore wind build-out plan

14.9 GW pipeline secured with an ambition of 15 GW set towards 2025



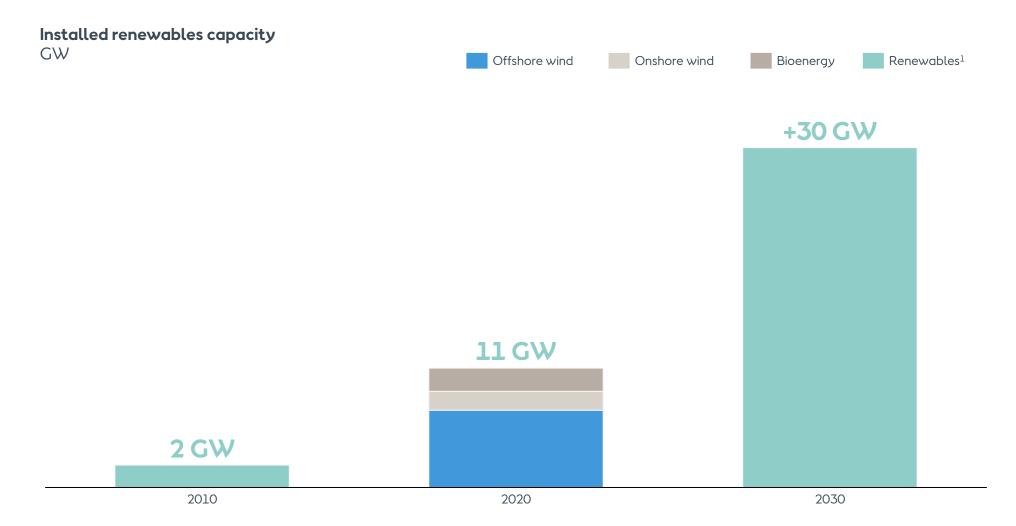
Note 1: US North-East cluster: South Fork (130MW), Revolution Wind (704MW), and Sunrise Wind (880MW) Note 2: US Mid-Atlantic cluster: Skipjack (120MW) and Ocean Wind (1,100MW)

Note 3: German Portfolio: Gode Wind 3 (242MW) and Borkum Riffgrund 3 (900MW)



Ørsted green growth ambition for 2030

Volume growth not an objective in itself focus is on value creation



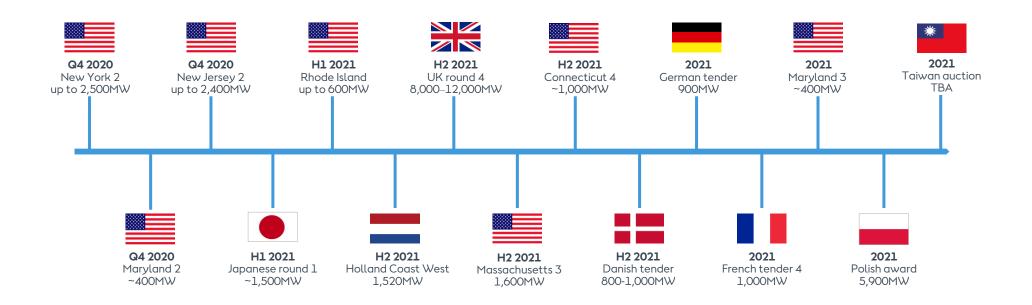


A significant pipeline of offshore opportunities

Ørsted has an unprecedented track record in capturing valuable growth in competitive allocations

Global offshore wind awards likely to reach 25-30GW over the next 15 months

Global offshore wind auctions

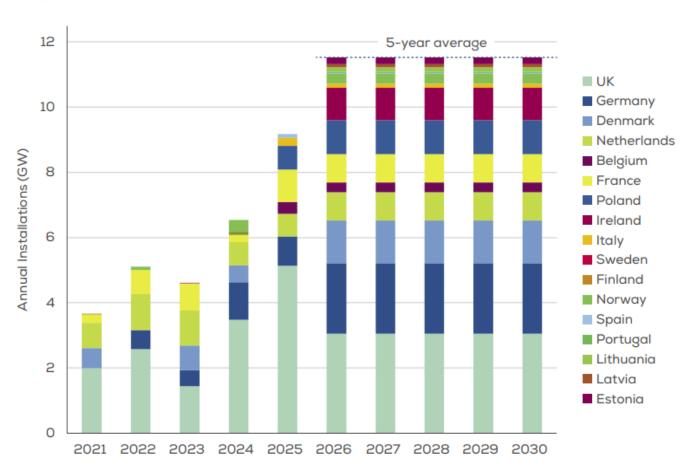


Note 1: All auction and tender timelines and capacities based on current expectations and subject to change Note 2: Maryland Auctions in 2020, 2021 and 2022 to procure around 1.2GW cumulatively



The outlook for offshore wind in N-W Europe is bright





Source: WindEurope





And Den Helder's location is central



Green hydrogen is the next frontier – NL has a unique position

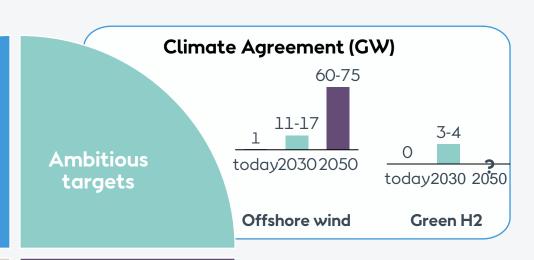
All pieces of the puzzle are present

Current H₂ consumption equivalent to 8,3 GW Electrolysis Capacity and 36TWh of Offshore Wind



ArcelorMittal

Existing H2 consumption & expertise



GW electrolysers in harbours



Zeeland Rotterdam IJmuiden Groningen

Industrial clusters near offshore points

Hydrogen grid as backbone

> Gasunie: ~ €1-2 bn Link to Antwerp + Ruhr area

Partial conversion of gas grid Hydrogen





Three step approach to support 2 drivers to fast-forward the hydrogen economy: scale and reliability

A level playing field and a structural rollout plan

500 MW - 1 GW On-site Electrolysers

V1.0 First industrial-scale

Construction 2020-2025 Projects in development

- On-site Electrolysers (100 MW to 250 MW)
- High voltage grid required, but grid exemptions needed
- Support towards market parity

4x 1 GW 'Waterstof Kavels'

V2.0 Shared Locations

Construction 2025-2030 Central H2 production in harbours

- Regional H₂ grid around the 1 GW electrolyser concept (starting with 250 MW/lot)
- Integrated projects
- Support towards market parity

Realisation of national hydrogen grid

V3.0 National Rollout

2030-2050 Regional Grids Connected

- Conversion of gas network into national backbone
- Electrolyser locations based on Gasunie/TenneT grid rollout plan (1 GW scale)
- Potentially offshore production





Our messages for the next NL government





Our key messages for the next NL government

- More offshore wind capacity pre-2030 and landing zones in the industrial clusters
- A dedicated renewable hydrogen programme including support instrument
- Support for integrated renewable hydrogen – offshore wind projects





